



COMMUNITY ADVISORY COMMITTEE ON HOMELESSNESS (CACH)

Regular Meeting

Tuesday, Aug. 20, 2019

6:00 p.m. Meeting Begins

Santa Cruz Civic Tony Hill Room
307 Church St, Santa Cruz, CA 95060

A G E N D A

- I. Call to Order and Role Call**
- II. Minutes from July 30th CACH meeting**
- III. Review of Draft Bylaws**
- IV. Overview of Current and Past Policy and Recommendations**
- V. Public Comment**
- VI. Adjournment**

Adjournment -- The Committee Advisory Committee on Homelessness (CACH) will adjourn from the public meeting of Aug. 20, 2019 to its next meeting: Sept. 3rd, 2019, 6:00 p.m.

The City of Santa Cruz does not discriminate against persons with disabilities. Out of consideration for people with chemical sensitivities, we ask that you attend fragrance free. Upon request, the agenda can be provided in a format to accommodate special needs. Additionally, if you wish to attend this public meeting and will require assistance such as an interpreter for American Sign Language, Spanish, or other special equipment, please call the City Clerk's Department at 420-5030 in advance so that we can arrange for such special assistance. The Cal-Relay system number: 1-800-735-2922.

Community Advisory Committee on Homelessness (CACH) meetings will be recorded for the purpose of preparing minutes.

Police Department Community Room
155 Center Street
Santa Cruz, California 95060



MINUTES OF COMMUNITY ADVISORY COMMITTEE ON HOMELESSNESS (CACH)
MEETING
Regular Meeting
July 30, 2019

6:00 P.M. REGULAR MEETING - PD COMMUNITY ROOM

Statements of Disqualification: Section 607 of the City Charter states that "...All members present at any meeting must vote unless disqualified, in which case the disqualification shall be publicly declared and a record thereof made."

General Business: Any document related to an agenda item for the General Business of this meeting distributed to the CAC less than 72 hours before this meeting is available for inspection at the City Manager's Office, 809 Center Street, Santa Cruz, California. These documents will also be available for review at the CAC meeting with the display copy at the rear of the meeting room.

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Community Advisory Committee on Homelessness (CACH) Agenda

July 30, 2019
6:00 to 8:00 pm

Roll Call - Committee Members present: Ami Chen Mills-Naim, Candice Elliott, Serg Kagno, Don Lane, Taj Leahy, Kristina Murray-Roach*, Brooke Newman, Aran Nichol, Frank Sanchez*, Rafael Sonnenfeld, Dwaine Tait, and Katie Woolsey

Ingrid Trejo was absent

Kristina and Frank joined the committee after their nominations were accepted at 7:08 pm

- I. **Welcome and Call to Order by Mayor Watkins and Vice Mayor Cummings**
Mayor Watkins and Vice Mayor Cummings welcomed and thanked

committee members for their commitment and participation.

a. Council Intention and Anticipation of CACH

Mayor and Vice Mayor spoke of the City Council's unified goal to find solutions and the importance of bringing the committee's unique voices to the table.

b. Brown Act and Public Meeting Procedure

City Attorney Tony Condotti presented on the requirements of the Brown Act.

c. Advisory Book Handout Overview

Susie O'Hara spoke of the guidance the committee can find in the Advisory Book Handout.

II. Presentation by Fred Keely

a. Expansion of the CACH

i. Report by subcommittee

The Expansion Subcommittee members gave a report on their process for creating, distributing, receiving and reviewing applications.

ii. Public comment (6:47 pm)

Thomas Ferraro and Sara Coon spoke to their desire to be nominated to the CACH.

iii. Motion to approve nominations

Committee member Brooke Newman moved to approve nominations, seconded by Candice Elliott
Discussion was made by committee on pros and cons of expanding the committee to 15 members.
Motion was carried unanimously at 7:08 pm to approve subcommittee nominations, Frank Sanchez and Kristina Murray-Roach.

b. Introduction of CACH members

c. Steps for Success

Fred Keeley spoke about committee work and the importance of respecting fellow committee members viewpoints.

Discussion on whether or not to have Fred Keeley be ongoing convener of meetings. Susie O'Hara suggested the committee draft bylaws for itself with role of presider/convener as well as chair person(s).

Brooke Newman moved to have staff bring sample bylaws to CACH for

consideration at the next meeting. Seconded by Dwaine Tait. Motion carries unanimously at 8:15 pm

Serg Kagno moved to start an ad hoc subcommittee to help staff draft the sample by laws. Seconded by Rafael Sonnenfeld. After discussion, Serg removed the motion.

Serg Kagno then moved that the bylaw sample be provided to the CACH members at least 5 days in advance of the 72 hr requirement so feedback can be provided to staff before the next CACH Agenda Report is posted. Seconded by Don Lane. Motion carried unanimously at 8:35 pm.

III. Next Steps

Susie O'Hara provided an overview of the next meeting and informed the members that homework laying out the current and past homelessness-related City policy recommendations will be sent to the CACH for review in preparation for the next meeting.

IV. Oral Communication

No public comments were made.

V. Adjournment

Meeting adjourned at 8:42 pm



COMMUNITY ADVISORY COMMITTEE ON HOMELESSNESS (CACH)

Regular Meeting

Tuesday, Aug. 20, 2019

6:00 p.m. Meeting Begins

Santa Cruz Civic Tony Hill Room
307 Church St, Santa Cruz, CA 95060

A G E N D A

I. Call to Order and Role Call

II. Minutes from July 30th CACH meeting

Recommendation: Review and approve the minutes from the July 30th, 2019 CACH meeting.

[Note: per City Council policy, minutes are action minutes only.]

III. Review of Draft Bylaws

Recommendation: Review and approve/amend the draft Committee bylaws.

Attached, for the CACH's consideration, are the draft bylaws submitted by Ms. Bunch on August 8, 2019 for committee member review. Staff received to submissions, editorial and with comments, by CACH members Kagno and Sonnenfeld. Those are both attached as well for the CACH's consideration. Staff plans on providing feedback and comment to those submissions at the meeting and during CACH discussion, and ensuring approval of the bylaws.

IV. Overview of Current and Past Policy and Recommendations

1. Background

The recently released Point In Time Count shows the number of unsheltered individuals in Santa Cruz County has dropped by 4% from 2,249 in 2017 to 2,167 in 2019. The City of Santa Cruz continues to have the highest number of individuals experiencing homelessness in the county, with 1,197 persons counted. Although the number of homeless individuals has not been show to increase, the numbers of our citizens living without housing and basic support structures in unacceptable.

The *All In Santa Cruz County Plan* was released in 2018 with a comprehensive description of the state of homelessness in the County. It states: "the primary cause of structural homelessness is an imbalance between the high cost and lack of availability of affordable housing on the one hand, and the insufficient income from jobs and public supports to afford living expenses on the other hand." Although these are not the only factors contributing to homelessness locally, they are the biggest driving force. According to the 2019 Point In Time Count, the most common self-reported causes of homelessness are Job Loss (26 %) and Eviction (18%), with Landlord Raised Rent following closely behind at 10%. These responses paint a picture of how easy it is for individuals residing in

this County to succumb to homelessness when facing a job loss or increase in rent, especially if they have no safety net to fall back on.

Homelessness is an extremely complicated, multi-dimensional issue that negatively impacts the whole community: from the suffering and humiliation arising from the lack of services to meet the basic human needs of homeless individuals, to the lack of safe and secure places to sleep and store belongings, to the legitimate public health issue of human waste in our public spaces, to the erosion of the sense of safety and comfort of our residents who encounter individuals with debilitating mental illness or substance use disorder. The City of Santa Cruz spends millions of dollars each year by providing services to assist those living outdoors and in responding to the impacts of homelessness on the community, such as cleaning up encampments in the open spaces.

2. Review of Policy Recommendations

Unfortunately homelessness is not a new phenomenon, nor is it specific to Santa Cruz. Cities and counties along the West coast, and throughout the United States, have seen a marked increase in their unhoused populations in recent years. Because the issue is so wide spread, much research has been conducted locally, regionally and nationally to pinpoint the factors impacting the increase in numbers as well as the most appropriate solutions. As the CACH moves forward with the education phase of their work, the committee benefits from the breadth and depth of research that already exists.

The attached Review of Past and Current Homelessness-Related Policy Recommendations provides CACH members with a comprehensive look at the recommendations that have been made by past Council subcommittees and task forces. The Review also includes any actions taken to date. This summary can be used as a “road map” to see where City policy has been and help provide direction moving forward.

3. Question and Answers from Staff

4. Discussion

As this body begins the process of reviewing and updating homelessness-related policy recommendations the following questions need to be contemplated:

- Does a comprehensive and up to date summary of the current situation exist? If not, what additional research is needed?
- Do these policy recommendations encompasses the current needs and priorities? If not, what other areas of concern need to be addressed?
- Do these recommendations represent the problems and solutions this committee needs to be pursuing?

V. Public Comment

VI. Adjournment

Adjournment -- The Committee Advisory Committee on Homelessness (CACH) will adjourn from the public meeting of Aug. 20, 2019 to its next meeting: Sept. 3rd, 2019, 6:00 p.m.

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Community Advisory Committee on Homelessness (CACH) meetings will be recorded for the purpose of preparing minutes.

[DRAFT]

Community Advisory Committee on Homelessness (CACH)
BYLAWS

Approved by the Committee: _____

Article I. Purpose of Committee

The Committee’s purpose is to review current and previous City of Santa Cruz homelessness-related recommendations and policies; research best practices; engage with the community; identify priorities; and make recommendations to the City Council.

Article II. Authority and Establishment of the Committee

The Committee was established by Santa Cruz City Council on June 25, 2019 and was seated on July 30th, 2019. The Committee is subject to the Brown Act and all other applicable law. The Committee is established for 9 months from the time of the first meeting, with extensions allowed with Council approval.

Article III. Organization of the Committee

(a) Committee Composition

(i) The Committee starts work with the following thirteen members:

- | | |
|-----------------------|-------------------|
| Ami Chen Mills-Naim | Aran Nichol |
| Candice Elliott | Frank Sanchez |
| Serg Kagno | Rafael Sonnenfeld |
| Don Lane | Dwaine Tait |
| Taj Leahy | Ingrid Trejo |
| Kristina Murray-Roach | Katie Woolsey |
| Brooke Newman | |

(b) Committee member withdrawal

- i. Members may withdraw from the Committee at any time by providing a letter of resignation to the Council, with copies to City staff to be distributed to the other Members.
- ii. Committee members may miss no more than 3 meetings per year. If they miss more than 3 meetings per year, they forfeit their membership.

(c) Convener

The Committee may appoint a Convener to facilitate Committee meetings. The Convener will not be a voting member. The Convener's role is to oversee the meeting process, helping provide structure and adherence to parliamentary norms.

(d) Chair and Co-Chair / Chair and Vice Chair

The Committee may establish Committee members as Chair and co-Chair/Chair and Vice Chair. Their responsibilities will be determined by the Committee.

(e) Quorum

A meeting or any business activity of more than 6 members of the Committee must be conducted in public per the Brown Act. Committee meeting will be considered to have sufficient members present if there are at least 10 members at the meeting.

Article IV. Roles and Communications

(a) Committee-City Council

- (i) The Committee appreciates if Council members would not speak or actively participate in Committee meetings unless input is specifically requested by the Committee.
- (ii) The Committee will communicate with the City Council by e-mail, letter or written report which may be accompanied by an oral communication as authorized by the Committee.
- (iii) Reasons for the Committee to report to the Council include
 - 1) To provide updates on status of work;
 - 2) To make recommendations based on Committee review; and
 - 3) Individual Committee Members may communicate personally with Council members, within the constraints of the Brown Act. Individual Committee Members who communicate personally with Council members will only do so on their own behalf. They will not represent the Committee.

(b) Committee Member - Committee Members

- (i) Collaboration with an open outlook: Members will at all times keep to their commitment to the City that they will participate collaboratively and maintain an outlook that is open to new information and new outcomes.

(c) Committee-Public

- (i) Members may fully engage with the public to describe their experience as Members of the Committee, the information that they have learned, any changes to their perspectives, et cetera.
- (ii) Members will always make it clear when they speak or write in public that they speak for themselves, and not as a spokesperson for the Committee.

(d) City Staff

City staff shall:

- (i) Support the Committee’s work by ensuring that appropriate resources are made available to the Committee in a timely manner.
- (ii) Engage in the same level of collaborative participation as specified for the Committee members.

Article V. Work Plan

- (a) The Committee will agree on a work plan. This will include an early agreement about the form of the work product.**

Article VI. Decision-making process

(a) General Decision Process

The Committee’s decision-making processes will differ from the Council or City Commissions in that it is intended to reach consensus through a collaborative process. (See glossary.)Therefore, the Committee will use this hierarchy of decision tools:

- (i) The preferred decision tool is for the Committee to arrive at a “sense of the meeting.”
- (ii) Consensus is highly desirable.
- (iii) Informal voting may only be used to explore the decision space.
- (iv) Formal voting may be used as a fallback when consensus fails as long as there is consensus that a vote should take place. The voting shall be by a 2/3 majority.

Article VII. Meeting Procedures

- (a) Committee Meetings will occur at least monthly or as agreed upon by the Committee.**

(i) Committee members who cannot attend should notify the City staff in advance.

(b) The meeting times shall be posted on the Committee's website.

(c) City staff will coordinate meeting materials.

(i) including the agenda,

(ii) and will ensure that the agenda is posted on the Committee website and that an e-mail containing the agenda will be sent to Members at least 72 hours in advance.

(iii) City staff will maintain action-only meeting minutes for the Committee's review at the following meeting.

1) The meeting minutes will include an ongoing record of attendance, including Committee Members and those members of the public who choose to identify themselves.

(d) Involvement of the Public in Meetings

Each session will include an opportunity for public comment regarding Committee-related matters.

Glossary

Action only minutes: these are the minutes that show the actual decisions and forward actions.

Consensus: consent of all the parties. Consensus can include “standing aside,” in which one or more parties can say “I am not going to block this, but I am willing to let it go. However, I want my non-agreement to be noted.”

Sense of the Meeting: After discussing an issue, often at some length, there is a palpable feeling in the room that a wise and stable decision has been reached the facilitator will confirm with the group that a sense of the meeting has been achieved.

From: [Friends of Depot Park Santa Cruz](#)
To: [Megan Bunch](#)
Cc: [Susie O'Hara](#)
Subject: Re: Draft Sample Bylaws
Date: Thursday, August 08, 2019 5:02:29 PM

Hi Megan,

A few comments:

It was my understanding that there would be more than one sample bylaw to be taken under consideration. Why is this the only one being sent to us?

How was the duration of the committee established? It is written: The Committee is established for 9 months from the time of the first meeting, with extensions allowed with Council approval.

The City Council authorized this committee to establish its own work plan and timeline. There has been no discussion yet about that, or when we will cease to convene. The template work plan provided by staff included items that were scheduled to begin in July, such as community listening tours, and August, (meetings to determine key issues And to prepare a report for council). Even if we decided to adopt the staff-proposed work plan, we would already be at least two months behind the proposed schedule.

For business where we cannot reach consensus, a simple majority should be acceptable.

Our bylaws should include language detailing the role of the co-chairs, specifically their participation in the agenda-making process.

Thanks,
Rafa

On Thu, Aug 8, 2019, 4:22 PM Megan Bunch <mbunch@cityofsantacruz.com> wrote:

Hello CACH members,

As you likely recall from the first CACH meeting, staff had suggested that the CACH consider adopting a set of bylaws to help provide structure to the CACH meetings and processes. Staff offered to provide a sample bylaw that the CACH would then modify and adapt at the next meeting. After discussion on the topic the following motion was passed: “a bylaw sample will be provided to the CACH members at least 5 days in advance of the 72 hour requirement so that feedback can be provided to staff before the next CACH Agenda Report is posted.”

Per that motion, attached please find a sample set of bylaws that staff have drafted for your consideration. If you would like to propose additions/modifications in advance of the next meeting, please reply to Susie letting her know of your pending feedback. No more than 6 of you can work on this document prior to the next meeting per the Brown Act, so staff needs to keep count of those who intent to offer edits. I will be out of town next week, but Susie will receive feedback on the document.

The next CACH meeting will be on Tuesday, Aug. 20th. The Agenda Report will be posted by Friday, Aug. 16th. If you wish to provide feedback on this draft sample bylaws, please do so on or before Wed., Aug. 14th.

For clarification, the draft sample bylaws will be discussed, modified and adopted by the CACH as a whole at the next meeting. So if you choose not to provide feedback at this time, your voice will still be heard on the matter at the next meeting. This round of feedback is simply to help refine the draft sample bylaws prior to its inclusion in the Agenda Report for your next meeting.

Looking forward to seeing you all again on Aug. 20th,

Megan

Megan Bunch

City Managers Office

City of Santa Cruz

831-420-5093

Mon-Thur: 8:30 am – 2 pm

[DRAFT]

Community Advisory Committee on Homelessness (CACH) BYLAWS

Approved by the Committee: _____

Article I. Purpose of Committee

The Committee's purpose is to review current and previous City of Santa Cruz homelessness-related recommendations and policies; research best practices; [research current City of Santa Cruz \(and pertinent County\) efforts to mitigate issues related to homelessness on the community and their effects on the homeless themselves](#), engage with the community; identify priorities; and make recommendations to the City Council.

Article II. Authority and Establishment of the Committee

The Committee was established by Santa Cruz City Council on June 25, 2019 and was seated on July 30th, 2019. The Committee is subject to the Brown Act and **all other applicable law**. The Committee is established ~~for as an on-going meeting 9 months from the time of the first meeting, with extensions allowed~~ with Council approval.

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Article III. Organization of the Committee

(a) Committee Composition

(i) The Committee starts work with the following thirteen members:

Ami Chen Mills-Naim	Aran Nichol
Candice Elliott	Frank Sanchez
Serg Kagno	Rafael Sonnenfeld
Don Lane	Dwaine Tait
Taj Leahy	Ingrid Trejo
Kristina Murray-Roach	Katie Woolsey
Brooke Newman	

(b) Committee member withdrawal

- i. Members may withdraw from the Committee at any time by providing a letter of resignation to the Council, with copies to City staff to be distributed to the other Members.
- ii. Committee members may miss no more than **35 meetings per year**. If they miss more than 3 meetings per year, they forfeit their membership. [Calling in to the](#)

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[conference line shall not be considered missing the meeting. A member may be physically absent, but use the call-in option, no more than five times.](#)

(c) Convener

The Committee may appoint a Convener to facilitate Committee meetings. The Convener will not be a voting member. The Convener's role is to oversee the meeting process, helping provide structure and adherence to parliamentary norms. [The Chair may facilitate the discussion while managing the meeting agenda.](#)

(d) Chair and Co-Chair / Chair and Vice Chair

The Committee may establish Committee members as Chair and co-Chair/Chair and Vice Chair. Their responsibilities, [including determining upcoming agendas and meeting venues with city staff,](#) will be determined by the Committee.

(e) Quorum

A meeting or any business activity of more than 6 members of the Committee must be conducted in public per the Brown Act. Committee meeting will be considered to have sufficient members present if there are at least 10 members at the meeting.

Commented [SK1]: Could we include two or three options here for responsibilities? Ex. For Chair, lead meetings, work with staff on agenda, assign subcommittees, ... For Co, fill in for chair when needed ...

Commented [SK2]: Could we have options here? Seven members would make quorum is my suggestion.

Article IV. Roles and Communications

(a) Committee-City Council

- (i) The Committee appreciates if Council members would not speak or actively participate in Committee meetings unless input is specifically requested by the Committee.
- (ii) [The Committee shall be used, when outside time constraints allow, to report on all upcoming city council agenda topics related to homelessness.](#) The Committee will communicate with the City Council by e-mail, letter or written report which may be accompanied by an oral communication as authorized by the Committee.
- (iii) Reasons for the Committee to report to the Council include
 - 1) To provide updates on status of work;
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(d) City Staff

City staff shall:

- (i) Support the Committee's work by ensuring that appropriate resources are made available to the Committee in a timely manner
- ~~(+)(ii)~~ Will work with the Chair and Co Chair to invite department directors and chiefs to participate in committee meetings and provide input, data, reports, and presentations to allow committee recommendations to be as robust and responding to the needs of all perspectives as possible.
- ~~(#)(iii)~~ Offer opinions and Engage in the same level of collaborative participation as specified for the with the Committee members when requested.

Article V. Work Plan

- (a) The Committee will agree on a work plan. This will include an early agreement about the form of the work product and timeline for reports and recommendations related to external factors such as federal and state funding priorities for the Homeless Action Partnership from the City of Santa Cruz, immediate needs for those without housing, and winter shelter programming. The Committee will endeavor to be as Operational, Detail-Based, and funding-considered in their reporting and recommendations to allow for timely implementation.**

Article VI. Decision-making process

(a) General Decision Process

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Article VII. Meeting Procedures

(a) Committee Meetings will occur at least ~~monthly~~ bi-weekly or weekly or as agreed upon by the Committee. Subcommittees may meet more often and if desired have city staff support when available.

- (i) Committee members who cannot attend should notify the City staff in advance.

(b) The meeting times shall be posted on the Committee's website and shall be given public notice simliar City Council meetings through email notification, and notification shall be sent on the same timeline to all homeless service providers, nonprofit, faith-based, and grassroots organizations, within the city.

(c) City staff will coordinate meeting materials.

- (i) including the agenda with the Chair and Vice or Co Chair, and post them 5 business days in advance of any public meeting of the committee.
- (ii) and will ensure that the agenda is posted on the Committee website, shared on the email notification system like other committee agendas, and shared with all organizations serving the homeless in the city of Santa Cruz, and that an e-mail containing the agenda will be sent to Members at least 72 hours ~~five business days~~ in advance.
- (iii) City staff will maintain ~~action-only~~ specific notes including discussions, who spoke, and what they said, in the included in the Action Only meeting minutes

for the Committee's review at the following meeting wuth all Action Items in Bold font, City staff will ensure video recording and live airing on Community TV similar to City Council meetings, will have a projector available to show real-time motions and amendments for committee members to see and vote on, and will ensure that there is a call-in number for committee members who are unable to attend in-person (if allowable according to the Brown Act).

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(d) Involvement of the Public in Meetings

Each session will include an opportunity for public comment regarding Committee-related matters with time allotted to comment decided by committee vote.-

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City of Santa Cruz Community Advisory Committee on Homeless (CACH)

Review of Past and Current Homelessness-Related Policy Recommendation

The following chart lists homelessness-related policy recommendations that have been presented to and considered by the Santa Cruz City Council over the last two decades. Some recommendations are broad ranging, involving multiple governmental and non-governmental agencies, while others are specific to the City alone. Recommendations are listed chronologically from when they were originally made, most recent first.

Recommendations	Timeframe	Action Taken	Considerations/Challenges
Recent Past (2018-2019)			
Declare Shelter Crisis	Jan 2018	City Council declares a Shelter Crisis in the City of Santa Cruz under California Government Code Section 8698 et. al. to facilitate the sheltering plan.	This declaration made the City eligible for state funding.
Increase Local Shelter Options	Feb–Nov `18	The City opened and operated the 1220 River Street Camp (RSC)	Due to unsuccessful attempt to find an alternate location of the camp, the camp was closed.
	Jan `19-present	Winter Shelter is expanded to include Laurel St., in addition to VFW, both sites operated by Salvation Army	VFW shelter was closed due to facility availability, Laurel Street capacity was increased to accommodate need. VFW will open again Nov. `19-March `20. Laurel is currently at capacity. The CACH may elect to weigh in on effective program modeling for emergency shelter in our community.
	May `19-present	1220 RSC is reopened, this time operated by Salvation Army with a projected closure date of March `20	The River Camp site will close in March of `20 to accommodate a water infrastructure project. A new site must be found. The RSC is current at capacity. The CACH needs to weigh in on and develop siting recommendations for the RSC transition no later than January 2020.
	June `19	Winter Shelter is extended to run year round	Homeless Emergency Aid Program (HEAP) funds, received in Feb. `19 from the state to the Continuum of Care administered by the County, are used to extend the Winter Shelter program.
Establish Ordinance Language for Transitional Encampments	Feb - March `19	Council moved on March 12, 2019 to table discussion on transitional encampment and safe parking ordinance amendments until that subject is contemplated in the project charter scope.	The transitional encampment project charter focuses on reaching community consensus on the program model and siting of transitional encampments in our community. This work was delegated by the Council to CACH.

Identify Site Location for Transitional Encampment or Safe Sleeping Site	March `19	Staff presented Council with a list of possible locations to site a sanctioned encampment	The CACH may elect to include program modeling considerations for safe sleeping and sanctioned encampment siting in their work plan.
Design and Implement a Small Scale Safe Sleeping and Storage Program	March `19	Design of this program was started, but implementation was halted due to lack of support by community/neighborhoods.	Due to the rush to find a solution to the health and safety issues posed by the Gateway/Ross unsanctioned encampment, policies were pushed upon the community without sufficient (if any) outreach/engagement. The CACH may elect to include program modeling considerations for safe sleeping and sanctioned encampment siting in their work plan.
Homelessness Coordinating Committee 20 pt. Plan (2017)			
1. Support Coordinated Entry	Summer `18-present	The first phase of Coordinated Entry within County and service agencies launched summer 2018, with subsequent phases to roll out over the next two years.	The County's Human Services Department administers Coordinated Entry. Process improvement steps are being taken continuously. The CACH may elect to be educated on Coordinated Entry to understand its opportunities and constraints.
2. Increase Outreach Services and Mobile Behavioral Health/Mental Health Response		Through County contract, added one Downtown Outreach Worker for a total of two, providing 7-day-a-week, 10-hour-per-day coverage (overlap on Wednesday). Through County contract, added one Mental Health Liaison, for a total of two liaisons who partner with SCPD. PACT redesign/HOPES Team approved by the City Council on January 9, 2018, with implementation in the spring.	The CACH may elect to be educated on current outreach services available in the City.
3. Contract for Homeless Jobs Engagement Program	July `17-present	Downtown Streets Team (DST) under contract and operating since July 2017.	The CACH may elect to invite the DST team to present on their program and results.
4. Create Triage Location/Expanded Recovery Center for Crisis Intervention	FY `18	City committed \$40,000 in funding for FY 2018 for the County operated Sobering Center. In January 2018, the Center began accepting both alcohol and drug related arrests for sobering.	Access to substance use disorder treatment serves as a bottleneck in our community due to limited bed space. The CACH may elect to be educated on this subject.
5. Secure Storage Facilities	March `19	The City allocated \$5000 to support Day/Night Storage. RSC offers storage to individuals staying on site.	More storage resources are needed and the CACH may elect to tackle this issue as a priority.
6. Secure Hygiene Resources: Restrooms and Showers	FY `18 & `19	The City provides funding support (\$30K) to the Homeless Services Center to add 15 hours per week in drop-in access to bathrooms, showers and laundry. As needed, the City provides temporary hygiene and handwashing stations in areas of concentrated need.	Existing hygiene resources do not meet current demand and the CACH may elect to tackle this issue as a priority..

7. Fund Homeward Bound	FY `19 & `19	Funded at \$25,000 in FY 2018 and \$35,000 for FY 2019. Expanded access to program to Rangers and Downtown Outreach Workers.	
8. Secure Electronic Device Charging Resources		Currently available in 10 library branches countywide	
9. Create a 2x2 Committee with County of Santa Cruz	Sept `17-present	Committee was formed in September 2017.	
10. Explore Potential of No Place Like Home Legislation (AB 1618)			The CACH may elect to study current legislation at the state and federal level.
11. Develop Revenue Source for Housing		The availability of State funding through the California Emergency Solutions and Housing (CESH) Program and Homeless Emergency Aid Program (HEAP) countywide presents a pivotal opportunity for investment in homelessness and housing support. However, this funding is not for housing, rather homelessness.	HEAP and CESH funds are allocated to the County and distributed via the Homeless Action Partnership (HAP). The City is not guaranteed access to this funding source. The CACH may elect to study current legislation at the state and federal level to fund housing.
12. Coordinate State Advocacy with Other High-Ratio Homeless Communities			
13. Engage in Strategic Planning with Homeless Services Center, County and other Service Partners	Ongoing	The City works closely and continuously with the County and service providers, cultivating productive partnerships to develop actionable strategies.	The CACH may elect to consider and engagement plan with the community on current strategic planning efforts.
14. Engage Federal Representatives on Homelessness and Mental Illness Needs			
15. Improve City Internal Coordination System and Protocols; Ensure Training and Support for Employees		SC Police Department training provided continuously, as requested, for staff and community members. The City has launched an internal coordinating committee to focus on homelessness issues.	
16. Create Homelessness Information and Resources Page on City Website		www.cityofsantacruz.com/community/homelessness	
17. Cultivate Development of Housing	June `18-present	The SC Council adopted the Council Housing Blueprint subcommittee's implementation recommendations on June 12, 2018, and staff, as directed, have been bringing back implementing policy	
18. Consider San Francisco Navigation Center Shelter Model (full-service, low-barrier, year-round shelter)		Along with the County and other HAP jurisdictions, the City has been pursuing a navigation center model for two years.	HEAP funds were put towards implementation of Navigation Centers in both north and south counties.

19. Pursue Permanent, Regional, Year-Round Homeless Shelter			
20. Explore a Day Center with Basic Services and Case Management		The RSC was originally opened in Feb. `18 as Phase I of a three phased plan to create a Day Center. Efforts on Phase 2 did not yield a feasible solution for siting	Siting for the continued operation of the RSC with expansion to a Day Center is needed by Jan. 2020. The CACH may elect to focus on siting and program modeling for shelter services.
Homeless Issue Task Force Recommendations (2000)			
Repeal of the Camping Ordinance	April 9, `19	Council motion carried to suspend enforcement of SCMC Ch. 6.36 – Camping against homeless individuals pending an amendment that is consistent with the 9 th Circuit’s decision in <i>Martin v. Boise</i> .	New/revised camping ordinance must be written and the CACH may elect to provide engagement opportunities and policy direction on this topic.
Adopt Rent Stabilization			
Establish a Living Wage Ordinance			
Create Safe Sleeping Zones			
Halt Creation of Additional Parking Restrictions			
Expand Winter Shelter Access	June `19	See extension of Winter Shelter above	
Develop Programs for Expanding Legal Vehicular Sleeping	Jan. `19-present	The Association of Faith Communities (AFC) operates their SafeSpaces program connecting individuals living in the vehicles with sanctioned overnight parking spaces at participating churches	Availability does not yet meet demand. The CACH may elect to consider other safe parking program models and sites.
Develop a Residential Substance Abuse Treatment Facility Specifically for Homeless persons			
Create Independent Homelessness “Ombudsperson” Position			
Create a Homeless Persons Day Labor Program at Coral Street			
Create Small Job Training and Employment Enterprise for Homeless Persons	July `17	See above Downtown Streets Team	
Adopt a Policy of Not Citing People for Homeless-Related Violations When They Approach the Police to Report Violent Crimes			

Adapt a Method of Gathering Specific Data and Tracking of Crimes Against Homeless Individuals			
Revision of Laws Which Prohibit Scavenging of Recyclables			